Pupil Premium Strategy

In-sch	nool barriers:
A.	To improve the outcomes of ALL pupils by ensuring the delivery of high quality challenging Teaching and Learning to address issues of attendance and engagement.
В.	To improve Literacy skills for pupils in KS3. The lack of extended writing and poor presentation in the books of Pupil Premium (PP) pupils compared to non PP has a significant impact on the outcomes of these pupils. Pupils are prevented from making good progress in Year 7 and 8 which leads to underperformance in KS4.
C.	To improve Numeracy skills for pupils in KS3. Pupils eligible for PP are prevented from making good progress in Year 7 and 8 which leads to underperformance in KS4.
D.	High attaining pupils and middle ability pupils who are eligible for PP are making less progress than other high attaining pupils and middle ability pupils across the 5 years due to a combination of low expectations and historically low aspirations.
E.	To raise aspirations amongst the staff and school community for pupils eligible for PP to those of non PP pupils.
Exteri	nal barriers
F.	Poor attendance rates for pupils eligible for PP are 90% (below the target for all children of 95%) is preventing access to the curriculum, dislocating learning and conspiring PP students to fall behind.
G.	To raise aspirations of families/carers of pupils eligible for PP to those of non PP pupils.

4. O	4. Outcomes				
	Desired outcomes and how they will be measured	Success criteria			
A.	To improve the outcomes of ALL pupils by ensuring the delivery of high quality Teaching and Learning to address issues of attendance and engagement.	By improving the quality of teaching and learning in the school overall this disproportionately affects the outcomes off PP pupils. Pp pupils will have less resilience to poor teaching.			
B.	High levels of progress in literacy for Year 7 and 8 pupils eligible for PP.	Pupils eligible for PP in Year 7 and 8 make more progress by the end of the year than 'other' pupils so that at least 20% exceed progress targets and 90% meet expected targets. Other pupils still make at least the expected progress. This will be evidenced using a number of assessments in December, March and June.			
C.	High levels of progress in numeracy for Year 7 and 8 pupils eligible for PP.	Pupils eligible for PP in Year 7 and 8 make more progress by the end of the year than 'other' pupils so that at least 20% exceed progress targets and 90% meet expected targets. Other pupils still make at least the expected progress. This will be evidenced using the Progress review in December, March and June.			
D.	Improved rates of progress across all 5 years for high attaining and middle attaining pupils eligible for PP.	Pupils eligible for PP identified as high attaining and middle attaining from KS2 levels / standardized scores make as much progress as 'other' pupils identified as high attaining, across all years, so that 20% or above are on track to achieve a progress 8 score greater than 0.			
E.	Aspirations for Pupils eligible for PP will be the same as those of non PP pupils.	Pupils will have a wider understanding of the careers available to them and will see these as achievable outcomes from their school career. Evidence will be used form Connections/Positive Steps to track staying on rates post 16 and enrolment to pre university courses.			
F.	Increased attendance rates for pupils eligible for PP.	Reduce the number of persistent absentees (PA) among pupils eligible for PP to 10% or below. Overall attendance among pupils eligible for PP improves from 90% to 95% in line with 'other' pupils.			
G.	The aspirations of families/carers of PP pupils will be the same as non PP pupils.	The families/carers of PP pupils will have the knowledge and understanding of how to prepare/facilitate their child with regards to their future career. They will have guidance of what is appropriate and achievable for their child and clear guidance on next steps.			

Academic year 2018/19

The three headings below enable schools to demonstrate how they are using the Pupil Premium to improve classroom pedagogy, provide targeted support and support whole school strategies.

i. Quality of teaching for all

Desired outcome	Chosen action/approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	When will you review implementation?
A To improve the quality of Teaching	All teaching staff to deliver quality first teaching in the classroom to ensure		Pupil Premium focused coaching walks.	RSW + team	December 2018
and Learning in school	engagement and progress of ALL.	Strategies sit within the school plan.	Continued professional development will be provided		
	Academy plan sits behind	This ensures that critical PP pupils receive consistently high levels of teacher feedback,	from dedicated T&L Team.		
	this document.	focused and targeted questions and access to the highest levels of curriculum content in all subjects they study.	Rigorous scrutiny of progress review data to assess progress.		
			Greater use of assessment		
		Sharing good practice and bespoke CPD will provide all staff an opportunity to see	grid/new GCSE grade boundaries/chief examiners		
		strategies to promote QFT of PP pupils. This will be facilitated by Lead Practitioners and other excellent teachers	reports to assess diminishing gaps in knowledge and skills in all subject areas.		
		Evidence based research is used across the academy to assess, develop and embed proven strategies that raise the attainment and	Use of evidence based research to embed proven strategies that work, ensuring rapid		
		progress of PP students. Dedicated T&L Trios and Hub are focused on PP- trialing strategies, using research and then sharing good practice	implementation and progress		
		that impacts positively school wide			
		Smart Marking techniques- more focused feedback for PP pupils through PP book being			
		prioritised when marking ensuring that these			

students have instant, accessible and SMART feedback that allows them to make rapid and tangible improvements to their work. Increased verbal feedback for PP pupils and	Feedback focused observations to assess the impact that instant verbal feedback has on the progress of PP students	
insisting on high order responses in the classroom. Lead Practitioner have PP heavy classes working on the premise that PP students need access to very best quality teaching, positive and educational experiences and high levels of challenge	Strategic timetabling and setting of classes ensures that PP students have Lead Practitioners delivering the very best quality Teaching and Learning.	

Desired outcome	Chosen action/approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	When will you review implementation?
A To improve the quality of Teaching and Learning in school	Use of Growth Mind-set to develop a culture of praise within the school. Mind-set is a simple idea discovered by world-renowned Stanford University psychologist Carol Dweck through her research on achievement and success. In a fixed mind-set, people believe their basic qualities, like their intelligence or talent, are simply fixed traits. They spend their time documenting their intelligence or talent instead of developing them. They also believe that talent alone creates success without effort. In a growth mind-set, people believe that their most basic abilities can be developed through dedication and hard work—intelligence and talent are just the starting point. This view creates a love of learning and a resilience that is essential for great accomplishment. Development of Growth Mindset marking in Y7 to change the culture/ethos of the academy. Pupils will journal as a record of the journey during forma time. Praise and reward system evolving through Growth mindset and Co-op Values Growth Mindset launch with parents/carers of new cohort (transition evening summer term 2018) prior to starting in September. Creation of "Achieving Excellent Together" Days to further develop and embed resilience, growth mindset, challenge and encouraging creativity within and beyond the classroom.	Praising effort, reliance, challenge seeking, optimism rather than praising intelligence, talent, speed of completion or 'being the best', build resilience and a tendency to try learning strategies.	Launch in assemblies Work with Progress Leaders to embed the culture. Coaching walks. Displays around the school environment Review and monitor rewards systems periodically	RSW/TSM/ PBR + all staff	December 2018

Desired outcome	Chosen action/approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	When will you review implementation?
B Improved Year 7 and 8 literacy progress	Marking for literacy in all subjects specified (English, Citizenship/Humanities/Science). Whole staff CPD on the importance of extended writing.	Much of the research suggests that high quality feedback is an effective way to improve attainment, and it is suitable as an approach that we can embed across the school. This will focus specifically on effective assessment of writing for a purpose and will include: • Smart marking techniques- more focused feedback for PP pupils through PP book being prioritised when marking • PP focused • PP HAPS • PP MAPS • PP Low Ability • Increased verbal feedback for PP • Growth Mindset marking for Year 7	Cycle of 'assessment of impact' will be implemented in order to assess success, improvements in specific areas of literacy.	RBR/JHA RSW/	December 2018
	Quality of written communication (QWC) assessment – sticker trialed 2017/18 within subjects – now adopted where QWC is assessed. Bespoke recording sticker created to place on front of books to track progress.	Staff in literacy-based subjects (English, Citizenship/Humanities/Science/Technology /PE) will aid the development of extended writing to develop good literacy skills and in some cases assist in catch-up literacy.	Quality of written communication indicator (QWC, 1-4) in key subjects for Y7&8 to support delivery of appropriate intervention.	RBR/LSI	Progress Review Windows
	completed in transition period and	Use of QLA and access reader test to develop both reading and writing standard to ensure pupils can access the KS3 curriculums in all subjects	Internal and where appropriate external support and training to ensure interventions are delivered effectively. Peer observation of colleagues, to embed learning.	RBR/LSI	Progress Review Windows

Focus on in books		This aims to reduce the barriers faced later in students school life when approaching exams, poor presentation and handwriting can be detrimental to exam success therefore addressing this at KS3 aims to remove this barrier.	Staff training on high quality feedback to be delivered by T&L team / English specific (SCA/LPK). Appropriate training selected using evidence of effectiveness and discussed with T&L lead. Use INSET sessions to deliver training to ensure feedback is insightful, constructive and informative and enables children to take the next steps in their learning. Peer observation of classes after the sessions, to embed learning.		Ebacc work scrutinies in half term 1 and 2
students reading c Half term	teracy hub created for with KS2 Scaled scores in of 82-95 1 1 - Y7 focused KS3 tions – specific to reading		Bespoke interventions – reading focused during family time with English specialists (GBL/MSE) Bespoke interventions – reading focused during family time with English specialists and addition staff.	RBR/JGR/Te am	
increased non-fiction range of Investme book for collabora	ent in library resources — d funding for larger range of on books to engage a larger learners. ent to purchase a reading every Y7 pupil in ation with the English team we literacy levels		Review of pupils accessing the library as a resource centre. Review of marketing for pupil Pupil voice – termly to act on feedback Book ordered and out on offer in the library. Review the use of the achievement centre during lunch times and after school. Use Student voice to improve.	RBR/LSI/JGR	
progran levels fo	accelerated readers nme to improve reading or all pupils in Y7. Period re- nent to signpost progress nade		Implemented September 2018. Weekly sessions planned and delivered for all learners. Dates of re-assessment set and data to be updated to SIMS. LSI and RBR to track progress. RBR to update HODs and teaching teams accordingly.	ZAL/RBR/LSI	

Carry out a KS2 book scrutiny with our local partner primary schools, allowing for a clear understanding of what students are capable in terms of literacy, preventing regression and backwards progress	fail to develop the literacy success when they arrive in year 7. This approach provides a standardized approach to literacy expectations and aims to raise expectations of what students are capable	will work together to facilitate this in the autumn term. Finding and examples shared	ZAL/RBR/JG R/LSI RSW/ELO/JH A/PBR	
in Year 7	when they join the school			

Desired outcome	Chosen action/approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	When will you review implementation?
outcome C Improved Year 7 and 8 numeracy progress	Delivery of PP Numeracy intervention from a specific team. Weekly small group intervention sessions in math. 2, 1 hour sessions per week to diminish the gaps in skills and knowledge for pupils identified through baseline assessments and prior learning. Targeted sessions delivered by maths specialists. Supported numeracy delivery through the Key Stage 3/4 Study	We want to offer high quality teaching to all these pupils to drive up results. Peer support and training offered to support a combination of pedagogical and subject knowledge. These things are said to be effective in the Teacher Development Trust research review on professional development.	Internal and where appropriate external support and training to ensure interventions are delivered effectively. Peer observation of colleagues, to embed learning. Pre and post testing to ensure measureable impact is seen. Pupil voice activity at the end of each cycle.	RBR/ ADI/KDO/ DAI/ITTS/Y IPI YAP	December 2018
	Zone and Gateway provision. Half term 1 2018/19 focusing on QLA feedback from KS2. Numeracy recovery based on scaled scores		Use of KS2 SATs papers to create bespoke interventions – paper by paper approach where possible		
	Numeracy hub created from Y7 based on KS2 SS for half term 1 to ensure pupils are secondary ready. Challenge to HODs to review curriculum design/content to reflect the gaps in learning based on KS2 SS.				
	New schemes of work implemented in year 7 and 8 based around a mastery curriculum	A wealth of evidence suggests that a mastery approach to maths in KS2 and 3 enhances mathematical intelligence and leads to more	Schemes of work collaborative planned and implements in September 18	AJS/ TSM	

rapid progress

Desired outcome	Chosen action/approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	When will you review implementation?
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D Improved	Key focus on progress in all	Current P8 measure and Peer review September 2018 highlights		RSH/PBR	
rates of	lessons. Developing an	significant development of progress and challenge in all areas			
progress across	unrelenting focus for all staff in all				
all 5 years for	lessons.				
high attaining					
pupils eligible	A codo seio osad se osta sel	To raise aspirations for all PP pupils and allow them to have			
for PP	Academic and pastoral mentoring through Progress	access to content above and beyond their target grade. This will			
	Leaders (PL) and Pupil Premium	allow us to remove the glass ceiling and aspire all pupils to			
	Coordinators (PPC).	achieve beyond their potential.		ZAL/RDA/R	December 2018
	Focus for year teams PP			BR	December 2010
	HA/MA				
	,				
	Creation of High Ability (Aim	CO2018 outcomes reveal HA remain groups with furthest to	Mentoring is a system which		
	Higher) family groups in Year 11	travel to achieve EAP targets	allows us to track pupil progress		
	led by Pupil Premium		on a half-termly basis. They		
	coordinators (PPC) initial cohort of learners chosen as they are		work 1 to 1 with a member of		
	P8 border line "0"		staff and have weekly meetings		
	raborder line o		about their progress.		
	Rigorous and forensic data	Historical lack of challenge and outcomes. HODs now	Departmental data meets with	ZAL/DCL/N	Ongoing
	analysis of data for high ability	more supported to have challenging accountability	SLG/Supporting HODs to increase	CA. JSM	
	pupils. Milestones aligned	discussions	the level of challenge to teaching	PrL	
	through progress review		teams and hold to account.	PaL	
	meetings with HODs and		Fortnightly meets with Year		
	Progress leaders.		teams		
	Tarabina and Lan		Launch of bid pots to increase	741 /555	October 2018
	Teaching and Learning bids to	Limitation on impact in 2017/18.	research opportunities to impact	ZAL/RBR	
	develop research strands to	Further research and development needed at	directly on teaching and learning		
	positively impact on pupil outcomes	departmental level to narrow the gap on outcomes for PP	for PP students. (Trios,		
	(Department and Year teams)	pupils.	Departmental, year teams)		
	(Separation and real teams)				
	Review of class	Historical evidence suggests ineffective groupings for PP	PP heavy groups taught by post	ZAI/HODs	Ongoing

students paramount to effective staff timetabling P6 Rotation priority. Analysis and logistical placement of	progress. Some elements of the wrong pupils targeted for support. Focus historically in gaining L4/L5 rather than individual	holders or LPs at departmental level P6 rotations allow students to be placed in subjects with greatest distant to travel towards targets	RBR	Ongoing
specific guidance	historical outcomes and uptake of EBACC routes are secured for high ability pupils.	Bespoke marketing for HA PP and HA students to ensure clarity of marketing materials and course content understood. Aspirations for FE and University are a necessity to increase expectations of HA learners	· ·	December /January 2018
9	pupils across the year group.	and AHTs to track and monitor pupils on a regular basis. Pupils	ZAI/NCA/D CL./JSM/Pr leaders/pa storla leaders	Ongoing
9 9	progress and outcomes	Quality assurance by HOD and postholders to ensure that homework is fit for purpose. RBR to monitor periodically via class charts	RBR/HODs	Ongoing

Teaching a challenging	To ensure that PP pupils are distributed evenly within the	Curriculum meets to		
curriculum. Filling gaps in	timetable of departments. This will ensure that newly qualified	address pace and challenge	ZAL .	
knowledge and skill via quality	•	at KS3 and KS4.		
first teaching (QFT) and in class	lead practitioner) and to provide support where required	5 year journey planned		
intervention	Action research project	within the curriculum to		
	PP mixed ability English	address pupil's gaps in		
	Year 7 class taught by LP	knowledge and skills.		
	Accelerated progress seen	Assessments to allow for		
		challenge and repetition of		
		previous work to allow for		
		building upon all skills		
To look at curriculum setting for all		PP staffing audit to take place	ZAL	
PP pupils		for all subjects and setting to		
		be looked at in detail.		
Embed the use of Class Charts	To embed the culture of independent learning and	Homework log to focus on	RBR/	
platform - Independent learning	consolidating the days learning. PP pupils to take	PP pupils with family tutor	Progress	
and homework for all learners.	ownership of learning and complete this effectively.	and progress leaders. Focus	leaders	
	Homework planner to be used on Class Charts to ensure all	on missed homework's.	Family	
	homework is completed.	Additional information for	Tutors	
		these pupils on independent		
		learning and guidance for		
		families/carers.		
		Additional Families/carers		
		meetings.		
		AHT/HODs overview to		
		monitor the setting of		
		homework in line with policy		
		and policy expanded to create		
		interventions at all levels to		
		build an independence and		
		pupil ownership culture		

outcome Chosen action/approach choice? implemented well? lead implementation?		Desired outcome	Chosen action/approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	When will you review implementation?
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Desired outcome	Chosen action/approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	When will you review implementation?
B Improved Year 7+ 8 literacy progress	121 and small group provision of Reading and Writing for Pupils in Year 7 and 8.	Some of the pupils need targeted literacy support to catch up. This is a programme which has been independently evaluated and shown to be effective in other schools.	Implementation of the KS3 Study Zone. Targeted intervention through the time table. Staff lead by RBR and coordinated by JHA to ensure appropriate material is delivered to support either the reading or the writing strand. Review the programme Dec 2018 to ensure any	RSW/JSM/ RBR	December 2018
	Improved curriculum offer Key Stage 3/4 Study Zone and Gateway provision. Specified teaching staff		potential barriers are removed. Data tracking of these pupils to show impact of the intervention with a close analysis of the reading ages.		
	allocated to support teaching and learning.		Pupil Premium and Intervention Co- ordinators to liaise with families/carers of targeted children.		
D Improved progress for high attaining pupils	Weekly small group intervention sessions in maths and English for highattaining pupils with HOD or equivalent, replacing family time and after school targeted sessions. Supported by the Key Stage 3/4 Study Zone and Gateway provision.	We will provide extra support to maintain high attainment. Small group interventions with highly qualified staff are known to be effective. We will combine this additional provision with some 'aspiration' interventions such as talks from successful former pupils.	Extra teaching time and preparation time paid for out of PP budget, not sought on a voluntary basis. Engage with families/carers and pupils before intervention begins to address any concerns. Track data in English and maths at each of the 3 progress review windows, October, March and June. DHT / AHT / HODs to observe intervention sessions and provide feedback / support.to ensure impact is triangulated with the progress data.	RDA/ RBR / KDO / TEAM	December 2018
	Review use of English and Maths hubs for Half term 2/3 – focus on High ability pupils with predictions of 7-9. Sharper focus on datat to drive identification of pupils.		Review of data flightpath internal to create internal data snapshot to realign intervention groups in the hub and during period 6. Review of pupil who are below/on/above target	ZAL/RBR	

	Review of EAP flightpaths to challenge pupils further			

iii. Other app	iii. Other approaches						
Desired outcome	Chosen action / approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	When will you review implementation?		

F Increased attendance rates	Attendance monitor attached to each year to monitor pupils and follow up quickly on truancies and attendance. First hour of the day response and follow up. Strategically identify key groups of pupils and measure impact of actions. An attendance panel established with local Councillors Police/PCSO Educational Welfare Governors Thorough weekly briefing meets of pastoral leaders about existing absence issues. PP coordinator, Pastoral Leader, AHT and DHT. Will collaborate to ensure new provision and standard school processes work smoothly together. Same day calls about attendance for target pupils and consistent approach applied amongst all year groups. Letters about attendance to families/carers.	We can't improve attainment for children if they aren't actually attending school. NfER briefing for school leaders identifies addressing attendance as a key step. Attendance monitoring now priorities PP students - Priority list for phonecalls and home visits - Focus on PP persistently absent students - Mentoring – attendance pupil voice with Steve Baker Key groups of students identified are having a big impact on their attendance and their overall progress. - PP - PA - NPP – PA - Sporadic attenders just above PA threshold - Safeguarding attendance concerns - Vulnerable students - work with JFA	SLT monthly agenda item Governors agenda item TME/DGH/JFA - home visits carried out and logged for tracking and monitoring purposes. JFA - PP PA - focus on developing relationships with parents and carers. Offering use of well being room as a first stage back into school where appropriate. Regular safeguarding meets attended NCA/Pastoral leaders	ZAL + NCA/ Progress and Pastoral leaders	Ongoing/ December 2018 #
	Same day calls about attendance for target pupils and consistent approach applied amongst all year groups. Letters	Vulnerable students - work with			
	Challenge and hold both families/carers to account.				
	Introduction of Return to School Interviews on Mondays and Wednesdays for those hitting attendance triggers	Senior/pastoral/HODs assigned duties to challenge those hitting the trigger/contact home where needed.	Staff assigned days – pupil attend specified slot – update monitors for rationale for absence – monitored by the	NCA/Tea m	October 2018 onwards

		attendance team		
Attendance hub created in all Year grou with strong member of staff	ıps	Strong family tutors assigned attendance families (MQU/NKI/SCA/HST/JPR/SLE) with double groups in Y11 to impact positively. Daily and weekly trackly, challenging conversations where needed. Attendance panels with SLG and Governors where needed	NCA	September 2018 onwards
Trail the use of breakfast clubs for targeted PP students – toast and juice provided – access to reading/library/careers café		Pilot use for Y7 and Y8 students to attend library breakfast club – opportunity to read and have breakfast. PP target and bring a friend. Personal invites for pupils to engage.	RBR/JGR	
Uniform support	Poor attendance due to financial constraints for families	Uniform provided for vulnerable students from hardship fund, removing the barrier to access learning	NCA	
Monthly cycle support for girls	Poor attendance due to financial constraints for families	sanitary items provided for students (period poverty co-op link) removal of the financial barrier to education	JFA	
Vulnerable students at risk of (20 day rule)			NCA	

Desired outcome	Chosen action / approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	When will you review implementation?
E Aspirations for Pupils eligible for PP will be the same as those of non PP pupils	Provide opportunities for pupils to experience: Careers fair University/college visits Year 7/8 focus groups created for group careers guidance with priority on PP students Year 9/10/11 careers profiling interviews with PP pupils to explore	The EEF Toolkit suggests that targeted interventions matched to specific pupils with particular needs and can be effective, especially for older pupils infold improving their post 16 aspirations.	Pupil voice feedback through survey monkey. More engagement / attendance of PP pupils at parent's evenings and college taster events. Good news stories from local colleges and universities. Annual return from 6 th Form colleges.	RBR Pastoral and progress leads JFA/DHI	December 2018/ June 2019
	post 16 opportunities. Year 11 – HA –introducing of targeted "Advancing Access" website for post 19 education and raising aspirations. Utilising Failsworth alumni to support curriculum delivery/careers sessions		Monthly post 16/post 19 education through website/resources	AED/CRS	
	Subsided access to Music tuition to ensure income is not a barrier to provision			ZAL/NSH	

Desired outcome	Chosen action/approach	What is the evidence and rationale for this choice?	How will you ensure it is implemented well?	Staff lead	When will you review implementation?
G The aspirations of families/carers of PP pupils will be the same as non PP pupils	Work directly with families/carers and carers through one to one contact or group sessions. Careers guidance booklets. 'Help your child learn' evenings. Give them an explicit 'Your child could' document. Invite them to the careers fair. Families/carers contacted prior to any families/carers evening and formally	The EEF Toolkit suggests that targeted interventions focused specifically at families/carers over a sustained period improves aspirations both as a family and longer term a community. The EEF Toolkit suggests that targeted interventions focused specifically at	Parent Voice feedback through survey monkey. More engagement / attendance of the families/carers of PP pupils at parent's evenings and college taster events.	RBR/ Pastoral and progress leads	December 2018/ June 2019
	invited to accommodate attendance any alternative arrangements made. Provide literacy guidance to parents/	families/carers over a sustained period improves aspirations both as a family and longer term a community.			
	carers to help support pupils at home and in school				
	LPs and HODs to run subject specific guidance sessions (suggested timings) Y7 – Half term 2/3 Y8 – Half term 2/3– prior to options Y9 – Half term 2 Y10 - Feb Y11 - Nov				